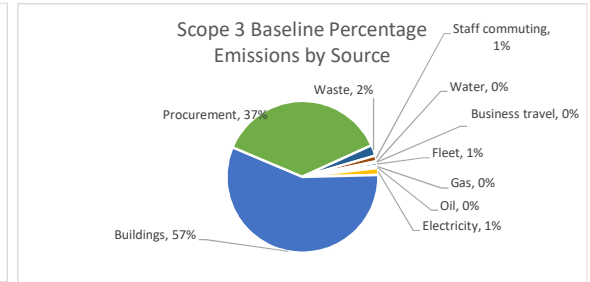
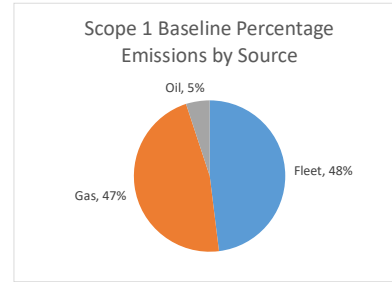
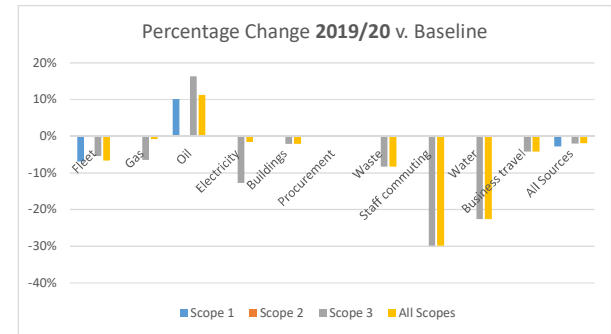


Carbon Footprint Analysis (tCO₂e)

Source	Baseline - 2018/19				Baseline Percentages			
	Scope 1	Scope 2	Scope 3	All Scopes	Scope 1	Scope 2	Scope 3	All Scopes
Fleet	468.4		109.7	578.1	48%	0%	1%	3%
Gas	458.1		63.7	521.8	47%	0%	0%	3%
Oil	49.2		10.4	59.6	5%	0%	0%	0%
Electricity		1,341.2	221.5	1,562.7	0%	100%	1%	9%
Buildings			8,649.9	8,649.9	0%	0%	57%	49%
Procurement			5,610.7	5,610.7	0%	0%	37%	32%
Waste			351.3	351.3	0%	0%	2%	2%
Staff commuting			187.2	187.2	0%	0%	1%	1%
Water			25.7	25.7	0%	0%	0%	0%
Business travel			9.7	9.7	0%	0%	0%	0%
All Sources	975.7	1,341.2	15,239.8	17,556.7	100%	100%	100%	100%
	6%	8%	87%	100%				



Source	2019/20				Absolute Change v. Baseline				Percentage Change v. Baseline			
	Scope 1	Scope 2	Scope 3	All Scopes	Scope 1	Scope 2	Scope 3	All Scopes	Scope 1	Scope 2	Scope 3	All Scopes
Fleet	436.2		103.8	540.0	-32.2	0.0	-5.9	-38.1	-7%		-5%	-7%
Gas	458.2		59.6	517.8	0.1	0.0	-4.1	-4.0	0%		-6%	-1%
Oil	54.2		12.1	66.3	5.0	0.0	1.7	6.7	10%		16%	11%
Electricity		1,344.5	193.4	1,537.9	0.0	3.3	-28.1	-24.8		0%	-13%	-2%
Buildings			8,472.3	8,472.3	0.0	0.0	-177.6	-177.6			-2%	-2%
Procurement			5,605.9	5,605.9	0.0	0.0	-4.8	-4.8			0%	0%
Waste			322.3	322.3	0.0	0.0	-29.0	-29.0			-8%	-8%
Staff commuting			131.3	131.3	0.0	0.0	-55.9	-55.9			-30%	-30%
Water			19.9	19.9	0.0	0.0	-5.8	-5.8			-23%	-23%
Business travel			9.3	9.3	0.0	0.0	-0.4	-0.4			-4%	-4%
All Sources	948.6	1,344.5	14,929.9	17,223.0	-27.1	3.3	-309.9	-333.7	-3%	0%	-2%	-2%
	6%	8%	87%	100%								



Source	2020/21				Absolute Change v. Baseline				Percentage Change v. Baseline			
	Scope 1	Scope 2	Scope 3	All Scopes	Scope 1	Scope 2	Scope 3	All Scopes	Scope 1	Scope 2	Scope 3	All Scopes
Fleet	416.4		97.2	513.6	-52.0	0.0	-12.5	-64.5	-11%		-11%	-11%
Gas	380.0		49.4	429.4	-78.1	0.0	-14.3	-92.4	-17%		-22%	-18%
Oil	34.8		7.9	42.7	-14.4	0.0	-2.5	-16.9	-29%		-24%	-28%
Electricity		1,142.5	94.8	1,237.3	0.0	-198.7	-126.7	-325.4		-15%	-57%	-21%
Buildings			8,436.1	8,436.1	0.0	0.0	-213.8	-213.8			-2%	-2%
Procurement			4,231.1	4,231.1	0.0	0.0	-1,379.6	-1,379.6			-25%	-25%
Waste			325.0	325.0	0.0	0.0	-26.3	-26.3			-7%	-7%
Staff commuting			110.3	110.3	0.0	0.0	-76.9	-76.9			-41%	-41%
Water			19.9	19.9	0.0	0.0	-5.8	-5.8			-23%	-23%
Business travel			3.2	3.2	0.0	0.0	-6.5	-6.5			-67%	-67%
All Sources	831.2	1,142.5	13,374.9	15,348.6	-144.5	-198.7	-1,864.9	-2,208.1	-15%	-15%	-12%	-13%
	5%	7%	87%	100%								

